

Financial Results for the Nine-Month Period Ended December 31, 2022

February 3, 2023

Oricon Inc.

(Securities Code: 4800)



Corporate Philosophy

Turning facts into intelligence

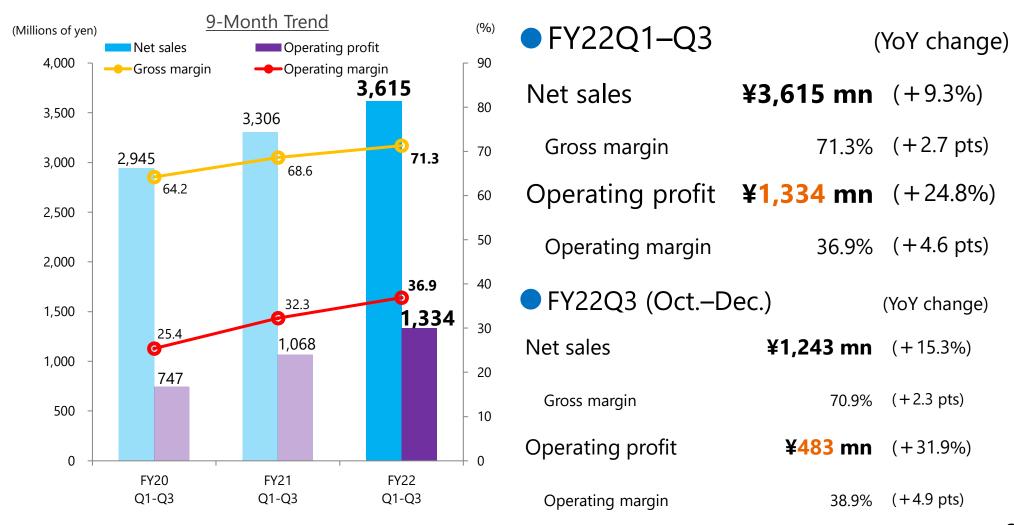
Management Policy

In a society where information makes things complicated because, for example, of the scourge of fake news, Oricon will earn the trust of society by turning facts into intelligence from an objective and fair standpoint and disseminating it widely.

By doing so, we aspire to be a company of high social value that contributes to the realization of affluent lifestyles and the development of various industries.



Both sales and profit for FY22Q1–Q3 increased YoY, achieving record-high operating profit



1-2 Consolidated Statement of Income



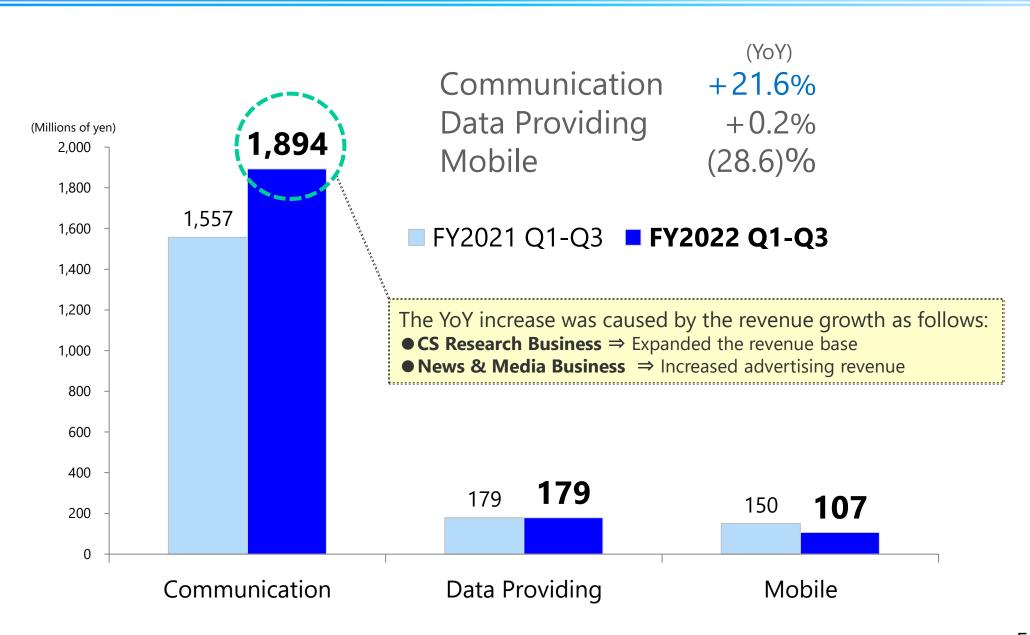
(MIII ()	FY21	FY22	YoY				
(Millions of yen)	Q1-Q3	Q1-Q3	Amount	%			
Net sales	3,306	3,615	+308	+9.3%	→	See next slide for the breakdown by segment	
Cost of sales	1,038	1,035	(2)	-0.2%			
(Cost of sales margin)	(31.4%)	(28.7%)	(2)	-0.2%			
Gross profit	2,268	2,579	+310	+13.7%			
(Gross margin)	(68.6%)	(71.3%)	1310	+ 13.770		Due to the efforts to improve employees' compensation	
SG&A expenses	1,199	1,244	+45	+3.8%	←		
- (SG&A margin)	(36.3%)	(34.4%)					
Operating profit	1,068	1,334	+265	+24.8%			
(Operating margin)	(32.3%)	(36.9%)	. 203				
Ordinary profit	1,056	1,267	+211	+211 +20.0%		Due to the posting of foreign exchange losses in non-operating	
(Ordinary margin)	(32.0%)	(35.1%)		. 20.070		expenses	
Net income before income taxes	1,090	1,267	+177	+16.2%	←		
(Pretax profit margin)	(33.0%)	(35.1%)				Due to a YoY decrease of 34	
Net income attributable to owners of the parent	716	826	+110	+15.4%		million yen of extraordinary income, in which gain on sale of	
(Net margin)		- • • • •		investment securities was posted in the same period a year earlier			



Sales of the Communication Business increased by 14.4% YoY

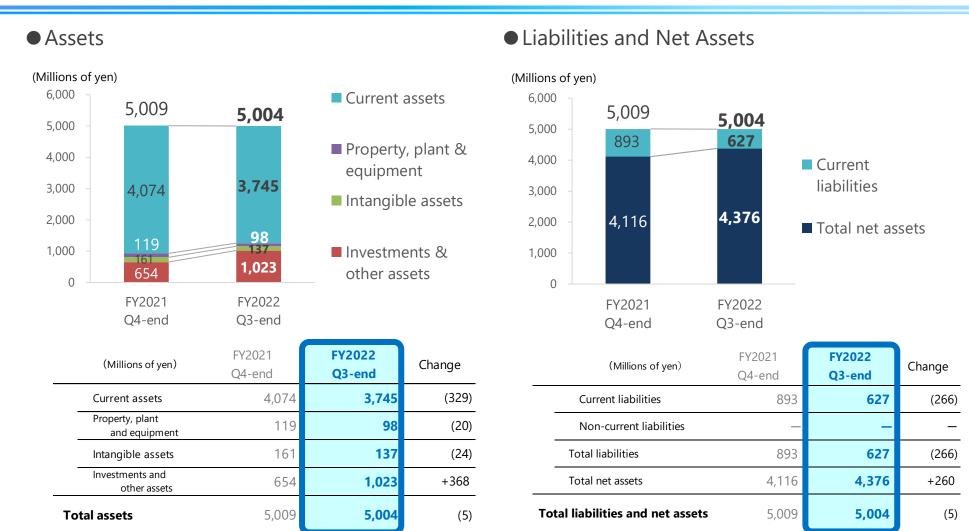
	(Millian of you)	FY2021	FY2022	YoY	
	(Million of yen)	Q1-Q3	Q1-Q3	Amount	%
Co	mmunication	2,466	2,822	+355	+14.4%
	Customer Satisfaction Research	1,306	1,548	+241	+18.5%
	News & Media	1,159	1,273	+113	+9.8%
Da	ta Providing	498	502	+3	+0.8%
Mobile		341	290	(51)	-15.0%
	Total	3,306	3,615	+308	+9.3%





1-5 Consolidated Balance Sheet





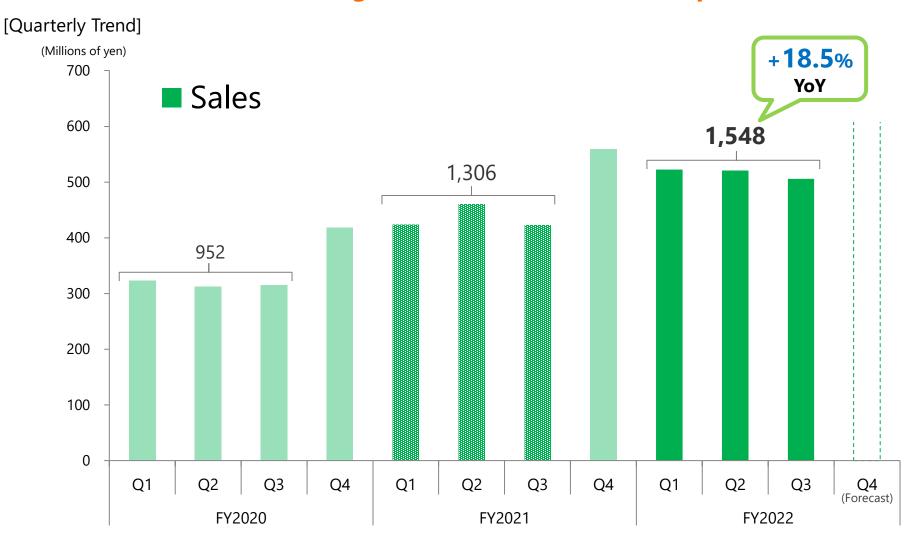
The equity ratio stood at **87.5**% (up 5.3 pts from FY2021 Q4-end) due to an increase in net assets

2. Overview of Communication Business (1)



◆ Customer Satisfaction (CS) Research Business

Achieved YoY growth for 21 consecutive quarters

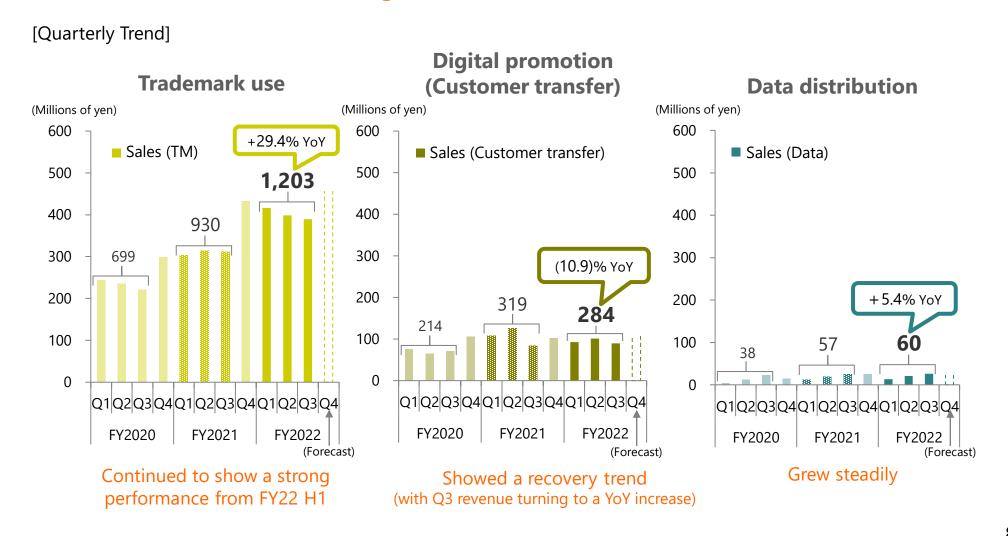


2. Overview of Communication Business (2)



◆ Customer Satisfaction (CS) Research Business

Achieved a YoY revenue growth in trademark use and data distribution



2. Overview of Communication Business (3)



◆ Customer Satisfaction (CS) Research Business

Ranking lists by category

■ Insurance Industry

Car/Bike/Bicycle/Fire/Pets/Life/Medical/Cancer/Visit type insurance shop

■ Financial Industry

Internet securities/iDeCo Securities Company/Internet bank/Net banking/ Foreign currency deposits/Housing loan/FX trading/Bank card loan/ Non-bank card loan/Smartphone payment service/Virtual currency/ Robo advisor/Smartphone securities/Credit card

■ Cram School

College entrance exam (Group guidance for senior high school students/Personal coaching for senior high school students/Topnotch universities for senior high school students)/Senior high school entrance exam (Group/Personal)/Junior high school entrance exam (Group/Personal)/Publicly-run integrated junior and senior high school (Group) /Elementary school students (Group/Personal)/Correspondence study(for elementary school/junior high school/senior high school)/Home teacher/Infants, elementary school students learning classroom/Intellectual education for infants

■ School

 $English\ conversation\ school/Children's\ English\ (Infant/Elementary)/Online\ English\ Conversation/Correspondence\ study$

■ Life related

Hometown Tax Donation Program Website/Water server/House cleaning/ Moving firm/Self storage(Rental space/Container)/Delivery type storage/ Food delivery service/Subscription video distribution/Car purchase traders/ Digital comics(Comprehensive/Publisher)/Specializing in used car seller/ Manufacturer type used car seller/Vehicle inspection/Children photo studio/ Electricity retailer/Bike seller/Manufacturer type bike seller

■ Telecommunications Industry

Low-cost SIM(Subscriber Identity Module)/Low-cost smartphone/Internet service provider/Internet connection/Mobile carrier/Low-cost mobile carrier

■ Housing Industry

Estate agency Selling(Condominium/Detached/Land)/Estate agency
Buying(Condominium/Detached)/Condominium management company/Rental information
shop/Rental information website/Renovation (Large-scale/Detached/Condominium)/New
condominium/House builder Custom-built Ready-built (Builder/House builder/Real estate
developer)/Large-scale condominium repair

■ Retailer

■ Beauty Industry

Beauty salon(Facial/Bridal/Lose weight, Body care)/ Waxing salon/Epilation clinic

■ Sports & Health

Fitness club/Kid's swimming school

■ Wedding Industry

House wedding/Marriage agency/Wedding hall consultation counter/Wedding hall information website/Dating • Marriage matching apps/Low-cost wedding

■ Human resources

Job hunting agency/Job hunting website/Employment information service/Changing job website/Changing job agency/

Reverse job application service/Nurse changing job/High-class • Middle-class changing job/Temp agency/Manufacturing temp/Temp information website/Changing job scout service

■ Travel

Hotel comparison website/Airline ticket comparison website/Tour comparison website

■ Business Solutions

Internet printing online order/Corporate training/Messaging app for business/Web conferencing tool

Additional ranking lists announced in October through December

Elementary school students (Personal) Tokai region

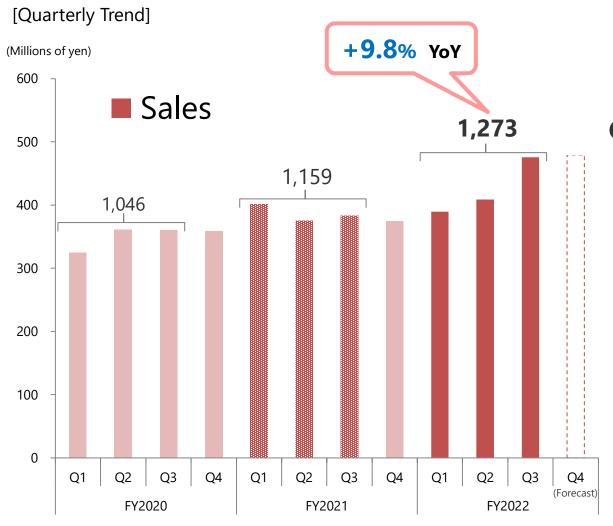
Total 191 ranking lists

(As of Dec. 2022)

2. Overview of Communication Business (4)



◆ News & Media Business



Content for third-party media

Entertainment news recovered

Own media

The number of sessions and the ad unit price increased

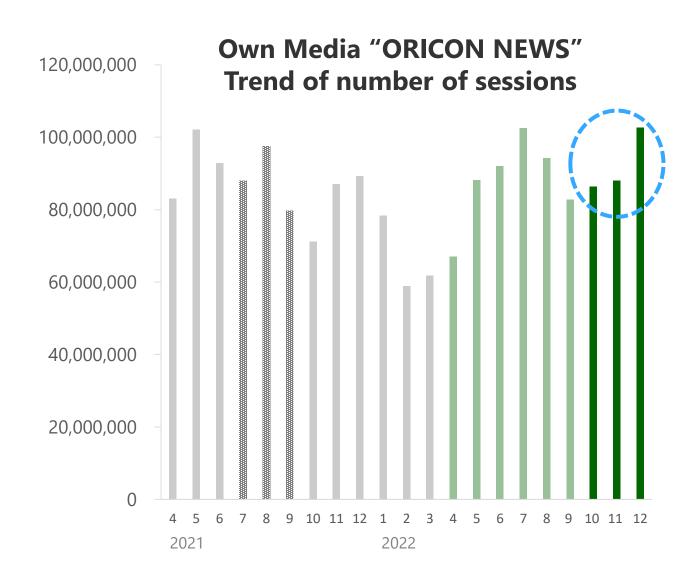
Consulting business

Remained steady

2. Overview of Communication Business (5)



◆ News & Media Business



FY22Q1–Q3 (Apr.–Dec.) The number of sessions increased by approx.

2 % YoY

FY22Q3 (Oct.–Dec.) The number of sessions increased by approx.

12 % YoY, but decreased by approx.
1 % QoQ

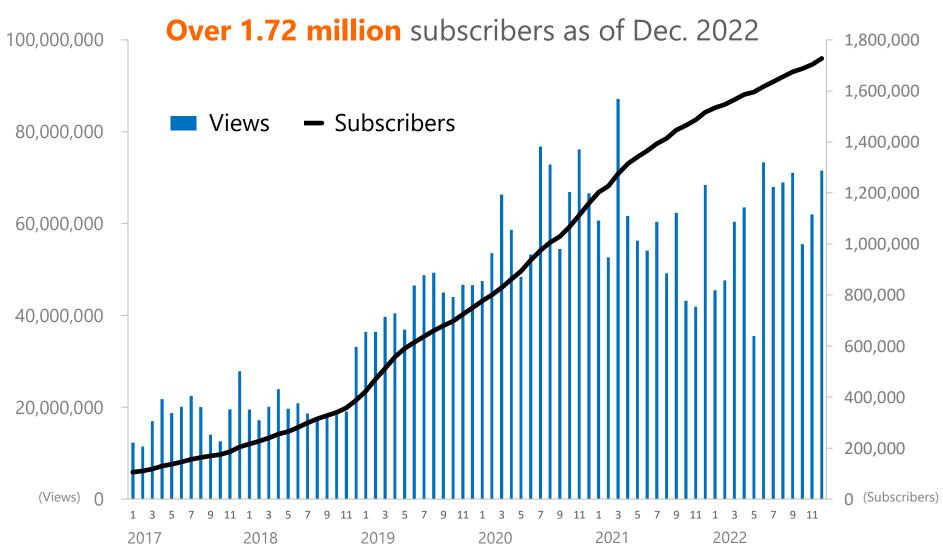
Monthly ad unit price increased YoY by approx. 21% in October, 31% in November, and 22% in December

2. Overview of Communication Business (6)



◆ News & Media Business







The forecast of consolidated financial results announced on May 10, 2022 remains unchanged

(Million of yen)	FY2021	FY2022	YoY		FY22 Q1-Q3	Progress against
	Results	Forecast	Amount	%	Results	full-year forecast
Net sales	4,502	4,850	+347	+7.7%	3,615	74.5%
Operating profit	1,520	1,650	+129	+8.5%	1,334	80.9%
Ordinary profit	1,507	1,620	+112	+7.5%	1,267	78.2%
Net income attributable to owners of the parent	1,011	1,070	+58	+5.8%	826	77.2%



≪New initiative in Customer Satisfaction (CS) Research Business≫

(1) Overseas Expansion (in Asia)

- We have completed a survey for target users and conducted test marketing.
- Next month (in March), we plan to publish a press release on the outline, including the target areas.

(2) CS consulting

- We will start providing services for client companies aiming to improve their CS rankings
 ⇒ by selling solutions using our own survey data analysis reports.
- The services are scheduled to launch in Q4 of the current fiscal year.

We aim to increase earnings by further improving recognition, reliability, and value of our brand.

4. [Reference] Topics (2)



≪Efforts to anticipate the social impact of Web3≫

Oricon Annual Ranking 2022
Award-winning trophies converted to NFT*

*NFT: Non-Fungible Token

The NFT was distributed free of charge for a limited time of 14 days from noon on Wednesday, January 18 to February 1, 2023.

Connecting artists and fans, contributing to the revitalization of the Japanese music industry.

Going forward, we will also distribute winning trophy NFTs for the "Oricon Customer Satisfaction (CS) Award."



Winning Trophy NFT (Sample)

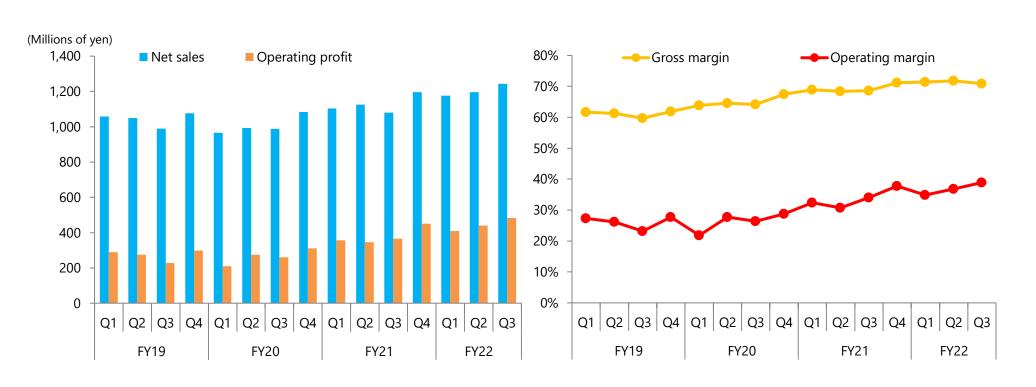
We will strengthen our services for NFT holders, aiming to **improve the "Oricon" brand value**.

4. [Reference] KPI Trends (1)



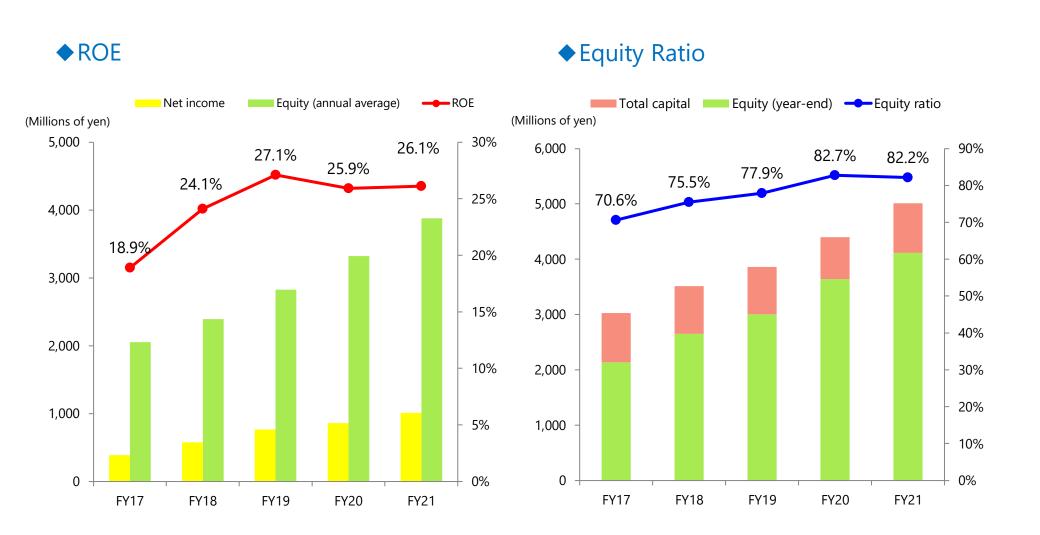
♦ Quarterly Earnings

◆ Quarterly Profit Margins



4. [Reference] KPI Trends (2)





The forward-looking statements including the earnings forecasts contained in this report are based on information currently available to us and certain assumptions that we believe to be reasonable. Accordingly, please be advised that we do not guarantee the achievement of the forecasts, and the actual results may differ significantly from the forecasts due to a variety of factors.

Oricon Inc.

https://www.oricon.jp/