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November 6, 2025

**Summary of Consolidated Financial Results
for the Six-Month Period Ended September 30, 2025
(under Japanese GAAP)**

Company name: Oricon Inc.
Security code: 4800
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Listing: Tokyo Stock Exchange
URL: <https://www.oricon.jp/en/>

November 7, 2025

Yes

Yes (for institutional investors and securities analysts)

(Amounts less than a million yen are rounded down to the nearest million yen.)

**1. Consolidated financial results for the six-month period ended September 30, 2025
(April 1, 2025–September 30, 2025)**

(1) Results of operations

(Percentages are shown as year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent	
Three-month period ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2025	2,799	19.5	726	15.6	725	21.4	447	(1.2)
September 30, 2024	2,342	4.3	628	(3.8)	597	(16.2)	452	(3.2)

Six-month period ended September 30, 2025: 483 million yen (up 25.6%)

Six-month period ended September 30, 2024: 384 million yen (down 20.7%)

	Basic earnings per share	Diluted earnings per share
Six-month period ended	Yen	Yen
September 30, 2025	34.85	—
September 30, 2024	34.86	—

(2) Financial position

Financial position		Total assets	Net assets	Equity ratio
As of	Million yen	Million yen		%
September 30, 2025	7,006	5,618		80.2
March 31, 2025	6,917	5,657		81.8

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)

As of September 30, 2025: 5,618 million yen

As of March 31, 2025: 5,657 million yen

2. Dividends

	Annual dividends per share				
	Q1-end	Q2-end	Q3-end	Year-end	Total
Fiscal year ended March 31, 2025	Yen —	Yen 0.00	Yen —	Yen 36.00	Yen 36.00
Fiscal year ending March 31, 2026	—	0.00			
Fiscal year ending March 31, 2026 (forecasted)			—	36.00	36.00

Note: Revisions to the dividends forecast most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (April 1, 2025–March 31, 2026)

(Percentages are shown as year-on-year changes.)

(Percentages are shown as year-on-year changes.)									
	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent		Basic earnings per share
Full year	Million yen 6,000	% 22.0	Million yen 1,450	% 3.4	Million yen 1,450	% 3.6	Million yen 960	% (3.2)	Yen 74.40

Note: Revisions to the forecast of consolidated financial results most recently announced: None

*** Notes**

(1) Significant changes in scope of consolidation during the period: None

Newly consolidated: – Excluded from consolidation: 1 company (Oricon NEXT Communications Inc.)

(2) Application of accounting treatments specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies and accounting estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, etc.: None

2) Changes in accounting policies other than those in 1) above: None

3) Changes in accounting estimates: None

4) Restatements: None

(4) Number of shares issued (ordinary shares)

1) Number of shares issued (including treasury shares):

As of September 30, 2025	15,123,200 shares
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As of March 31, 2025	15,123,200 shares
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2) Number of treasury shares:

As of September 30, 2025	2,286,825 shares
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As of March 31, 2025	2,220,025 shares
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3) Average number of shares outstanding during the period:

Six-month period ended September 30, 2025	12,845,918 shares
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Six-month period ended September 30, 2024	12,993,688 shares
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The number of treasury shares as of September 30, 2025 includes 177,700 shares of the Company held by the Board Benefit Trust and Employee Benefit Trust.

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation of appropriate use of earnings forecasts and other special notes

The forward-looking statements, including the earnings forecasts, contained in this report are based on information currently available to us and certain assumptions that we believe to be reasonable. Accordingly, please be advised that we do not guarantee the achievement of the forecasts, and the actual results may differ significantly from the forecasts due to a variety of factors.

Semi-annual Consolidated Financial Statements**(1) Semi-annual Consolidated Balance Sheet**

(Thousands of yen)

	Previous fiscal year (As of March 31, 2025)	Current semi-annual period (As of September 30, 2025)
Assets		
Current assets		
Cash and deposits	3,951,789	4,054,302
Notes and accounts receivable–trade, and contract assets	629,876	622,097
Merchandise and finished goods	5,413	4,266
Work in process	6,754	20,992
Other	448,155	418,384
Allowance for doubtful accounts	(1,841)	(1,783)
Total current assets	5,040,147	5,118,260
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	54,247	52,252
Vehicles, net	2,673	2,179
Tools, furniture and fixtures, net	101,880	109,524
Land	1,973	1,973
Total property, plant and equipment	160,775	165,929
Intangible assets		
Goodwill	470,119	417,786
Software	102,643	85,744
Other	3,733	3,649
Total intangible assets	576,497	507,181
Investments and other assets		
Investment securities	684,608	767,880
Deferred tax assets	48,122	35,695
Other	414,039	418,077
Allowance for doubtful accounts	(6,603)	(6,603)
Total investments and other assets	1,140,167	1,215,050
Total non-current assets	1,877,440	1,888,160
Total assets	6,917,588	7,006,420
Liabilities		
Current liabilities		
Notes and accounts payable–trade	42,338	203,054
Short-term borrowings	100,000	100,000
Current portion of long-term borrowings	16,520	14,400
Income taxes payable	337,338	284,009
Other	665,413	697,116
Total current liabilities	1,161,611	1,298,580
Non-current liabilities		
Long-term borrowings	68,800	61,600
Provision for share-based payments	22,043	22,043
Other	7,894	6,170
Total non-current liabilities	98,737	89,814
Total liabilities	1,260,348	1,388,395

	(Thousands of yen)	
	Previous fiscal year (As of March 31, 2025)	Current semi-annual period (As of September 30, 2025)
Net assets		
Shareholders' equity		
Share capital	1,092,450	1,092,450
Capital surplus	57,960	57,960
Retained earnings	5,912,389	5,889,126
Treasury shares	(1,461,862)	(1,513,702)
Total shareholders' equity	5,600,937	5,525,834
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	56,301	92,191
Total accumulated other comprehensive income	56,301	92,191
Total net assets	5,657,239	5,618,025
Total liabilities and net assets	6,917,588	7,006,420

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income**Semi-annual Consolidated Statement of Income**

(Thousands of yen)

	Six-month period ended September 30, 2024	Six-month period ended September 30, 2025
Net sales	2,342,722	2,799,230
Cost of sales	780,729	1,013,611
Gross profit	1,561,993	1,785,619
Selling, general and administrative expenses	933,493	1,058,984
Operating profit	628,499	726,634
Non-operating income		
Interest income	19,312	20,321
Dividend income	2,450	1,527
Other	1,909	2,613
Total non-operating income	23,672	24,463
Non-operating expenses		
Interest expenses	443	2,148
Share related expenses	7,841	10,226
Commission expenses	3,999	2,891
Loss on investments in investment partnerships	5,381	5,129
Foreign exchange losses	36,532	4,919
Other	10	2
Total non-operating expenses	54,208	25,318
Ordinary profit	597,963	725,778
Extraordinary income		
Gain on sale of investment securities	94,176	—
Total extraordinary income	94,176	—
Extraordinary losses		
Loss on retirement of non-current assets	64	0
Total extraordinary losses	64	0
Net income before income taxes	692,075	725,778
Income taxes—current	237,756	281,541
Income taxes—deferred	1,343	(3,412)
Total income taxes	239,100	278,129
Net income	452,975	447,648
Net income attributable to owners of the parent	452,975	447,648

Semi-annual Consolidated Statement of Comprehensive Income

	(Thousands of yen)	
	Six-month period ended September 30, 2024	Six-month period ended September 30, 2025
Net income	452,975	447,648
Other comprehensive income		
Valuation difference on available-for-sale securities	(68,118)	35,889
Total other comprehensive income	(68,118)	35,889
Comprehensive income	384,856	483,538
Comprehensive income attributable to		
Owners of the parent	384,856	483,538
Non-controlling interests	—	—

(3) Semi-annual Consolidated Statements of Cash Flows

(Thousands of yen)

	Six-month period ended September 30, 2024	Six-month period ended September 30, 2025
Cash flows from operating activities		
Net income before income taxes	692,075	725,778
Depreciation	60,315	45,148
Amortization of goodwill	2,727	52,333
Increase (decrease) in allowance for doubtful accounts	(31)	(58)
Interest and dividend income	(21,763)	(21,849)
Interest expenses	443	2,148
Loss (gain) on sale of investment securities	(94,176)	—
Decrease (increase) in trade receivables	69,306	7,778
Decrease (increase) in inventories	668	(13,090)
Increase (decrease) in trade payables	(64)	160,715
Other, net	(14,627)	(50,215)
Subtotal	694,872	908,688
Interest and dividends received	34,348	31,453
Interest paid	(433)	(2,141)
Income taxes paid	(198,803)	(334,171)
Income taxes refunded	87,363	—
Net cash provided by (used in) operating activities	617,347	603,827
Cash flows from investing activities		
Payments into time deposits	(24,938)	(18,850)
Purchase of property, plant and equipment	(71,996)	(19,988)
Purchase of intangible assets	(37,272)	(11,577)
Purchase of investment securities	(334,711)	(35,000)
Proceeds from sale of investment securities	284,894	—
Other, net	(5,765)	(4,038)
Net cash provided by (used in) investing activities	(189,788)	(89,454)
Cash flows from financing activities		
Repayments of long-term borrowings	—	(9,320)
Purchase of treasury shares	(41)	(51,840)
Cash dividends paid	(381,302)	(491,322)
Net cash provided by (used in) financing activities	(381,343)	(552,483)
Increase (decrease) in cash and cash equivalents	46,216	(38,109)
Cash and cash equivalents at the beginning of the period	3,072,577	3,436,018
Cash and cash equivalents at the end of the period	3,118,793	3,397,908