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February 5, 2026

**Consolidated Financial Results
for the Nine-Month Period Ended December 31, 2025
(under Japanese GAAP)**

Company name:	Oricon Inc.	Listing: Tokyo Stock Exchange
Security code:	4800	URL: https://www.oricon.jp/en/
Representative:	Koh Koike, President and Representative Director	—
Contact:	Kosaku Yamaguchi, General Manager of IR	Yes
	Tel: +81-(0)3-3405-5252	Yes (for institutional investors and securities analysts)
Scheduled date to commence payment of dividends:	—	—
Preparation of supplementary briefing materials on financial results:	—	—
Holding of financial results briefing:	—	—

(Amounts less than a million yen are rounded down to the nearest million yen.)

**1. Consolidated financial results for the nine-month period ended December 31, 2025
(April 1, 2025–December 31, 2025)**

(1) Results of operations

(Percentages are shown as year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine-month period ended December 31, 2025	4,893	37.9	1,173	16.9	1,218	16.5	779	1.2
December 31, 2024	3,547	2.2	1,003	(7.5)	1,046	(6.1)	770	5.4

Note: Comprehensive income

Nine-month period ended December 31, 2025: 827 million yen (up 13.5%)

Nine-month period ended December 31, 2024: 729 million yen (down 3.3%)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine-month period ended December 31, 2025	60.70	—
December 31, 2024	59.31	—

(2) Financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of December 31, 2025	7,361	5,962	81.0	464.48
March 31, 2025	6,917	5,657	81.8	438.44

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)

As of December 31, 2025: 5,962 million yen

As of March 31, 2025: 5,657 million yen

2. Dividends

	Annual dividends per share				
	Q1-end	Q2-end	Q3-end	Year-end	Total
Fiscal year ended March 31, 2025	Yen	Yen	Yen	Yen	Yen
	—	0.00	—	36.00	36.00
Fiscal year ending March 31, 2026	—	0.00	—	—	—
Fiscal year ending March 31, 2026 (forecasted)				36.00	36.00

Note: Revisions to the dividends forecast most recently announced: None

**3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026
(April 1, 2025–March 31, 2026)**

(Percentages are shown as year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	6,000	22.0	1,450	3.4	1,450	3.6	960	(3.2)	74.40

Note: Revisions to the forecast of consolidated financial results most recently announced: None

*** Notes**

(1) Significant changes in scope of consolidation during the period: Yes

Newly consolidated: – Excluded from consolidation: 1 company (Oricon NEXT Communications Inc.)

(2) Application of accounting treatments specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies and accounting estimates, and restatements

- 1) Changes in accounting policies due to revisions in accounting standards, etc.: None
- 2) Changes in accounting policies other than those in 1) above: None
- 3) Changes in accounting estimates: None
- 4) Restatements: None

(4) Number of shares issued (ordinary shares)

1) Number of shares issued (including treasury shares):

As of December 31, 2025	15,123,200 shares
As of March 31, 2025	15,123,200 shares

2) Number of treasury shares:

As of December 31, 2025	2,286,825 shares
As of March 31, 2025	2,220,025 shares

3) Average number of shares outstanding during the period:

Nine-month period ended December 31, 2025	12,843,055 shares
Nine-month period ended December 31, 2024	12,993,684 shares

The number of treasury shares as of December 31, 2025 includes 177,700 shares of the Company held by the Board Benefit Trust and Employee Benefit Trust.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Explanation of appropriate use of earnings forecasts and other special notes

The forward-looking statements, including the earnings forecasts, contained in this report are based on information currently available to us and certain assumptions that we believe to be reasonable. Accordingly, please be advised that we do not guarantee the achievement of the forecasts, and the actual results may differ significantly from the forecasts due to a variety of factors.

Quarterly Consolidated Financial Statements**(1) Quarterly Consolidated Balance Sheet**

	(Thousands of yen)	
	Previous fiscal year (As of March 31, 2025)	Current quarter (As of December 31, 2025)
Assets		
Current assets		
Cash and deposits	3,951,789	4,186,145
Notes and accounts receivable—trade, and contract assets	629,876	1,012,199
Merchandise and finished goods	5,413	3,935
Work in process	6,754	2,224
Other	448,155	319,223
Allowance for doubtful accounts	(1,841)	(1,658)
Total current assets	<u>5,040,147</u>	<u>5,522,069</u>
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	54,247	51,078
Vehicles, net	2,673	1,981
Tools, furniture and fixtures, net	101,880	100,175
Land	1,973	1,973
Total property, plant and equipment	<u>160,775</u>	<u>155,208</u>
Intangible assets		
Goodwill	470,119	393,210
Software	102,643	79,586
Other	3,733	3,607
Total intangible assets	<u>576,497</u>	<u>476,405</u>
Investments and other assets		
Investment securities	684,608	793,380
Deferred tax assets	48,122	235
Other	414,039	420,960
Allowance for doubtful accounts	(6,603)	(6,603)
Total investments and other assets	<u>1,140,167</u>	<u>1,207,973</u>
Total non-current assets	<u>1,877,440</u>	<u>1,839,586</u>
Total assets	<u>6,917,588</u>	<u>7,361,656</u>
Liabilities		
Current liabilities		
Notes and accounts payable—trade	42,338	428,285
Short-term borrowings	100,000	100,000
Current portion of long-term borrowings	16,520	14,400
Income taxes payable	337,338	135,780
Other	665,413	627,133
Total current liabilities	<u>1,161,611</u>	<u>1,305,599</u>
Non-current liabilities		
Long-term borrowings	68,800	58,000
Provision for share-based payments	22,043	22,043
Deferred tax liabilities	—	7,472
Other	7,894	6,294
Total non-current liabilities	<u>98,737</u>	<u>93,810</u>
Total liabilities	<u>1,260,348</u>	<u>1,399,410</u>

	(Thousands of yen)	
	Previous fiscal year (As of March 31, 2025)	Current quarter (As of December 31, 2025)
Net assets		
Shareholders' equity		
Share capital	1,092,450	1,092,450
Capital surplus	57,960	57,960
Retained earnings	5,912,389	6,221,099
Treasury shares	(1,461,862)	(1,513,702)
Total shareholders' equity	5,600,937	5,857,807
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	56,301	104,438
Total accumulated other comprehensive income	56,301	104,438
Total net assets	5,657,239	5,962,245
Total liabilities and net assets	6,917,588	7,361,656

(2) Quarterly Consolidated Statements of Income and Comprehensive Income**Quarterly Consolidated Statement of Income****For the Nine-month period**

	(Thousands of yen)	
	Nine-month period ended December 31, 2024	Nine-month period ended December 31, 2025
Net sales	3,547,654	4,893,044
Cost of sales	1,148,974	2,149,921
Gross profit	2,398,679	2,743,122
Selling, general and administrative expenses	1,394,990	1,569,409
Operating profit	1,003,689	1,173,713
Non-operating income		
Interest income	28,779	30,085
Dividend income	2,997	3,781
Foreign exchange gains	30,812	33,787
Other	2,170	2,690
Total non-operating income	64,759	70,345
Non-operating expenses		
Interest expenses	701	2,209
Share related expenses	11,720	14,562
Commission expenses	4,419	3,311
Loss on investments in investment partnerships	5,381	5,129
Other	117	8
Total non-operating expenses	22,340	25,221
Ordinary profit	1,046,108	1,218,836
Extraordinary income		
Gain on sale of investment securities	94,176	—
Gain on sale of shares of subsidiaries	69,665	—
Total extraordinary income	163,841	—
Extraordinary losses		
Loss on retirement of non-current assets	94	674
Impairment losses	6,140	—
Special benefits	22,270	—
Total extraordinary losses	28,505	674
Net income before income taxes	1,181,445	1,218,162
Income taxes—current	374,743	406,404
Income taxes—deferred	36,077	32,136
Total income taxes	410,820	438,541
Net income	770,624	779,621
Net income attributable to owners of the parent	770,624	779,621

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-month period

	(Thousands of yen)	
	Nine-month period ended December 31, 2024	Nine-month period ended December 31, 2025
Net income	770,624	779,621
Other comprehensive income		
Valuation difference on available-for-sale securities	(41,522)	48,137
Total other comprehensive income	(41,522)	48,137
Comprehensive income	729,102	827,758
Comprehensive income attributable to		
Owners of the parent	729,102	827,758
Non-controlling interests	—	—